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Agenda Item 14

December 14, 2011

TO: MEMBERS OF THE BOARD OF ADMINISTRATION

I. SUBJECT: External Affairs Update

II. PROGRAM: All

III. RECOMMENDATION: Information

IV. ANALYSIS:

Consistent with the integration of Public Affairs, State and federal Governmental Affairs and Stakeholder Relations, this will be an oral report of the Deputy Executive Officer of External Affairs and will serve as an umbrella to the reports of the units within External Affairs.

V. STRATEGIC PLAN:

This is not a product of the CalPERS strategic plan, but on ongoing responsibility of the CalPERS Deputy Executive Officer of External Affairs.

VI. RESULTS/COSTS:

N/A

ROBERT UDALL GLAZIER
Deputy Executive Officer
External Affairs Branch